

WHISTLEBLOWER POLICY

This policy sets out how CIMIC Group Limited and entities it controls (**the Group**) manage whistleblower disclosures. The Policy is available to all officers and employees via the CIMIC intranet and Group Governance system.

The **objectives** of this Policy are to provide clarity on how we support Whistleblowers so they:

- Know how to raise concerns and are aware of their rights and obligations, including the right to remain anonymous; and
- Feel safe in speaking up and raising concerns, free from detriment, retaliation or victimization.

The Group is also committed to complying with applicable laws for protection of Whistleblowers.

1. Who is a Whistleblower?

For the purpose of this Policy, a **Whistleblower** is a current or former:

- Director, Manager or Employee; or
- Contractor, consultant, supplier, service provider (or their employees or subcontractors), who makes or attempts to make a disclosure about conduct that is contrary to the Code of Conduct.

2. Making a Disclosure

The Policy applies where the **Whistleblower** makes the disclosure to an **Eligible Recipient**.

An Eligible Recipient includes:

- A person authorised by The Group to receive disclosures; and
- The CIMIC confidential third-party whistleblowing service (Ethics Line)

3. Confidentiality and Anonymity

The identity of the Whistleblower (or information disclosed that could lead to their identification), will be treated strictly confidentially and will not be shared unless:

- The Whistleblower has provided prior consent (in writing wherever possible or required); or
- We are compelled by law to do so; or
- We consider it appropriate to make a disclosure to a regulator under legislation.

We will comply with all requests for anonymity (subject to legal requirements) and make best endeavours to investigate the disclosure. There may however be practical limitations if a Whistleblower does not agree to share their disclosure or identity.

4. Investigation

Whistleblower disclosures will be referred to the Business Conduct Representative in CIMIC or the respective Operating Company to perform a preliminary review of the allegations raised and commission an appropriate investigation.

The Business Conduct Representative must ensure all investigations are fair, impartial and conducted in accordance with the procedures set out in the *Code of Conduct - Management Monitoring and Reporting Procedure*.

5. Workplace Protection Officer (WPO)

The Business Conduct Representative must inform the Workplace Protection Officer (WPO) of the matter. The WPO is responsible for safe guarding the interests of the Whistleblower by:

- Protecting the Whistleblower from retaliation;
- Maintaining the confidentiality of the Whistleblower; and
- Reviewing and considering any complaints of retaliation or any concerns that the disclosure has not been dealt with in accordance with the policy.

6. How are Whistleblowers protected?

The Group does not condone any form of reprisal (disciplinary or retaliatory) being taken against anyone for raising or helping to address a concern. The Group will take all reasonable steps to protect Whistleblowers from such retaliation.

Whistleblowers will not be personally disadvantaged as a result of reporting. Examples of disadvantage include dismissal, demotion, harassment, discrimination, interference with their role or bias.

Whistleblowers who feel they have been disadvantaged as result of reporting should approach the WPO.

Any person who participates in any reprisal against a Whistleblower will be subject to disciplinary action, which may result in termination of employment or reference to an external authority.

The Group retains the right to manage personal work-related grievances with a Whistleblower. These are matters that arise in the ordinary course of their employment or engagement (i.e. a separate or unrelated performance or misconduct issue).

7. Workplace Protection Officer Contact Details

Whistleblowers who feel they have been disadvantaged as a result of reporting should approach the WPO or delegate within an Operating Company:

Operating Company	Name	Role	Email
WPO CIMIC	Lisa Interligi	Chief Human Resources Officer	Lisa.Interligi@cimic.com.au

Key contacts can also be found on the CIMIC Group Intranet home page, under 'Group Code of Conduct'.

8. ETHICS LINE

The Ethics Line is administered by an external provider to provide an independent and safe avenue for reporting 24 hours, 7 days per week.

Operating Company	Telephone*	Free call	Email Address
CIMIC Group Limited, Leighton Properties, Pacific Partnerships and EIC Activities	+61 3 9811 3260	1300 815 612**	cimicgroup@stoline.com.au
Thiess	+61 3 9811 3261	1300 844 377**	thiess@stoline.com.au
CPB Contractors	+61 3 9811 3262	1300 817 574**	contractors@stoline.com.au

Operating Company	Telephone*	Free call	Email Address
Leighton, Asia, India and Offshore	+61 3 9811 3263	N/A	laio@stipline.com.au
Sedgman	+61 3 9811 3265	1300 627 951**	Sedgman@STOPline.com.au
UGL	+61 3 9811 3266	1300 413 999	ugl@STOPline.com.au

* A reverse call charge can be made by calling through the local country telephone operator. If located outside of Australia, employees should use this number and reverse the charges.

** Australia only. Some overseas Operating Companies have local free-call numbers.

All Group employees can also contact the Ethics Line via Online Disclosure Form, Post, Fax or App – STOP247. For details please visit <http://cimic.stoplinereport.com/>

Policy Information

Owner:	Group General Counsel, CIMIC
Approved by:	Executive Chairman and Chief Executive Officer, CIMIC (13 August 2019)
Effective date:	GGs published 14 August 2019

Note: CIMIC reviews and updates this Policy from time to time to reflect its current information handling practices. CIMIC will notify changes by posting an updated version of the Policy to the CIMIC website.